

Oxford City Council
Arts Strategic Plan

Action Plan 2004 – 2007

Glossary

Local Authorities

OCC – Oxford City Council
Oxon CC – Oxfordshire County Council
Oxon LA's – All Oxfordshire local authorities

Arts Partners

Artweeks – Oxfordshire Visual Arts Festival
Brookes (A+C Init.) – Oxford Brookes University, Arts and Culture Initiative
Fusion – Fusion, Oxford's Community Arts Agency
ITHACA
MAO – Modern Art Oxford
OCC-DD – Oxford City Council's Dance Development (in partnership with ACE, SE)
OCM – Oxford Contemporary Music
OFVM – OFVM, Centre for Film and Digital Media
OTTTC – Oxfordshire Touring Theatre Company
OVADA – Oxfordshire Visual Arts Development Agency
OYAP – Oxfordshire Youth Arts Partnership
Pegasus – Pegasus Theatre
Playhouse – Oxford Playhouse Theatre

Other

ACE, SE – Arts Council England, South East
OFFAP – Oxford Family Friendly Arts Partnership (Fusion, MAO, OTTC, Pegasus, Playhouse)
PAN – Participatory Arts Network (Fusion, ITHACA, OYAP, Pegasus, Cowley Rd Carnival, Coral Arts)

Note

- Oxford City Council is a Key Partner on all actions, but is only explicitly stated when acting as a Lead Agency.

Resources

Key

- - Minimal resources
- - Partly resourced
- - Mostly resourced
- - Fully resourced

Note

- The resources column gives an indication of where resources still need to be secured, primarily through external fundraising.
- The level of resources stated is based on the current level of Oxford City Council's investment in the Arts.

Primary Aim 1 – Enable a well-resourced and vibrant arts community to flourish.

	Action	Community Strategy Theme	Lead Agency* / Key Partners	Resources	04/05	05/06	06/07
1.1	We will work to maximise funding and support for the arts community.						
	Undertake a review of all Oxford City Council funding for the arts, taking into account changing local priorities and new regional and national opportunities.	A Vibrant & Inclusive Economy	OCC* ACE, SE	●●●●		◆	
	Signpost and increase support and information for groups and individuals applying for external funding.	A Vibrant & Inclusive Economy	OCC* Oxford Inspires ACE, SE Arts Partners	●●●○	◆	◆	
	Support and increase funding applications from under-represented groups, both to OCC funding schemes and external funding.	A Vibrant & Inclusive Economy	OCC* Oxford Inspires ACE, SE	●●●○		◆	◆
1.2	We will assess the physical infrastructure needs across the arts, and work in partnership to develop solutions to meet these needs.						
	Undertake a review of the physical infrastructure needs across key arts organisations in the city, and investigate how these needs can be addressed.	A Vibrant & Inclusive Economy Active & Healthy Communities	OCC* Oxford Inspires Arts Partners	●●●●	◆		
	Undertake a review of the physical infrastructure needs for creative workspaces across the city, and investigate how these needs can be addressed.	A Vibrant & Inclusive Economy	OCC* OCC-DD OVADA OCM Oxford Inspires	●●●●	◆		
	Support the redevelopment of Pegasus Theatre to ensure the organisation's survival, and allow growth in theatre and dance resources and activity.	A Vibrant & Inclusive Economy Active & Healthy Communities Opportunities for Life	Pegasus Theatre* ACE, SE Oxon CC	●●○○	◆	◆	◆

	Action	Community Strategy Theme	Lead Agency* / Key Partners	Resources	04/05	05/06	06/07
	Investigate ways that better usage of existing capacity in local authority buildings and parks can support the arts.	A Vibrant & Inclusive Economy	OCC* Arts Partners	●●●○	◆	◆	
	Re-launch the expanded and refurbished X-change Gallery, supporting and commissioning new work from local and regional artists.	A Vibrant & Inclusive Economy Active & Healthy Communities	OVADA*	●●●○		◆	
	Pilot a series of short-term uses of empty spaces as artist workspaces, building on the success of The Dairy.	A Vibrant & Inclusive Economy	OVADA*	●●○○		◆	
1.3	We will ensure that wider capital developments take account of the artistic community's needs.						
	Ensure that the interim business planning for Oxford Town Hall reflects the needs of the cultural community, within the budgetary framework.	A Vibrant & Inclusive Economy Active & Healthy Communities	OCC*	●●●●	◆		
	Ensure that the cultural community is adequately consulted and engaged in the long-term development of Oxford Town Hall.	A Vibrant & Inclusive Economy Active & Healthy Communities	OCC*	●●○○		◆	
	Ensure that the cultural community is adequately consulted and engaged in the development of Oxford's West End, and that opportunities for meeting cultural infrastructure needs are fully explored.	A Vibrant & Inclusive Economy A Better Living Environment Active & Healthy Communities	OCC*	●●●●	◆	◆	
	Investigate ways that affordable creative workspaces might be secured through the planning process.	A Vibrant & Inclusive Economy	OCC*	●○○○		◆	◆
	Investigate ways that any redevelopment of major gateways to the city (bus station, train station, etc.) can reflect Oxford's contemporary culture.	A Vibrant & Inclusive Economy A Better Living Environment	OCC* Oxon CC	●●○○		◆	◆

1.4	We will build on existing training and professional development for artists and arts organisations.						
	Signpost and expand training opportunities for the continuing professional development of artists.	A Vibrant & Inclusive Economy Opportunities for Life	Oxon LA's* ACE, SE PAN Arts Partners	●●●○	◆	◆	
	Develop a nationally recognised programme of training in Dance on Screen.	A Vibrant & Inclusive Economy Opportunities for Life	OCC-DD* OFVM*	●●○○	◆	◆	
	Establish a programme of development opportunities for mid-career practitioners in the visual arts and craft.	A Vibrant & Inclusive Economy Opportunities for Life	Artweeks* OVADA Oxford Inspires	●●●○		◆	◆
	Assess training needs across Arts Partners, and facilitate access to joint training and peer support.	A Vibrant & Inclusive Economy Opportunities for Life	OCC* Arts Partners	●●○○		◆	◆
	Develop and deliver free consultancy advice and training to cultural organisations at all stages of development.	A Vibrant & Inclusive Economy Opportunities for Life	Oxford Inspires*	●●●●	◆	◆	
1.5	We will improve access to information, provide networking opportunities, and facilitate partnerships across the arts community.						
	Establish a free information resource for the arts community at the redeveloped X-change Gallery.	A Vibrant & Inclusive Economy Opportunities for Life	OCC* OVADA	●●●○		◆	
	Establish a regular series of meetings to bring together Oxford City Council's Arts Partners.	A Vibrant & Inclusive Economy Opportunities for Life	OCC* Arts Partners	●●●●	◆	◆	
	Sustain and develop screenings, networking opportunities and an information resource for filmmakers and digital artists.	A Vibrant & Inclusive Economy Opportunities for Life	OFVM* Screen South	●●●○	◆	◆	◆
	Facilitate networking and collaboration between cultural partners across Oxfordshire, particularly through festival development for 2005 and 2007.	A Vibrant & Inclusive Economy Active & Healthy Communities	Oxford Inspires* Oxon LA's Universities	●●●●	◆	◆	◆

	Sustain and develop a programme of events to encourage dialogue between local artists, and visiting national and international artists.	A Vibrant & Inclusive Economy Opportunities for Life	MAO* Playhouse*	●●●○	◆	◆	◆
	Develop a series of downloadable information sheets and 'Beginners' Guides' covering frequently asked questions.	A Vibrant & Inclusive Economy Opportunities for Life	OCC* Brookes (A+C Init.) OCM	●●●●	◆	◆	
	Facilitate the co-ordination of the Oxford Dance Forum meetings: to provide networking, information sharing and professional development opportunities	A Vibrant & Inclusive Economy Opportunities for Life	OCC-DD*	●●●○	◆	◆	◆
1.6	We will nurture new talent, improve mentoring opportunities, and work to engage students and recent graduates in the creative life of the city.						
	Signpost and expand pathways for emerging artists in the early stages of their career.	A Vibrant & Inclusive Economy Opportunities for Life	OCC* Arts Partners	●●●○	◆	◆	◆
	Increase support and development opportunities for talented disabled people with the potential of a career in the arts, through the <i>Synergy</i> programme.	A Vibrant & Inclusive Economy Opportunities for Life	ITHACA*	●●●●	◆	◆	
	Establish a cross-organisational approach to mentoring opportunities in the arts, and investigate the potential for a guide to mentoring opportunities.	A Vibrant & Inclusive Economy Opportunities for Life	OCC* Arts Partners	●●○○		◆	
	Establish an annual series of events and opportunities to engage students with the cultural life of the city.	Active & Healthy Communities Opportunities for Life	Brookes (A+C init.)* Oxford Inspires* Arts Partners	●●●○	◆	◆	
	Establish <i>Emergence</i> , a new biannual visual arts festival, commissioning new work from emerging and otherwise under-represented artists.	A Vibrant & Inclusive Economy Opportunities for Life Active & Healthy Communities	OVADA*	●●●○		◆	
	Develop new opportunities for emerging and otherwise under-represented composers and musicians, through <i>Project Spark</i> .	A Vibrant & Inclusive Economy Opportunities for Life Active & Healthy Communities	OCM* Oxford COMA New Music Oxford Universities	●●○○		◆	◆

	Sustain and develop training courses in film and digital media, targeted to fill employment needs within this sector.	Opportunities for Life A Vibrant & Inclusive Economy	OFVM* Screen South Local industry	●●○○		◆	◆
	Strengthen and widen the range and quality of student placements and graduate internships within arts organisations.	Opportunities for Life A Vibrant & Inclusive Economy	Arts Partners* Universities Further Education sector	●●●○	◆	◆	◆
	Sustain and develop the <i>Fastrack</i> scheme, mentoring young artists and encouraging early employment opportunities in the sector.	Opportunities for Life A Vibrant & Inclusive Economy	Pegasus*	●●●○	◆	◆	◆
1.7	We will seek to increase recognition and strengthen the role the arts play in the wider local economy.						
	Research and develop the role of Film Officer to promote the city as a film location, bring extra investment into the city, and increase employment opportunities in the film and digital media sector.	A Vibrant & Inclusive Economy Opportunities for Life	OFVM* Oxon CC Oxford Inspires Universities	●●○○	◆	◆	
	Explore the potential for partnering with local hotels on 'visual arts and architecture weekends.'	A Vibrant & Inclusive Economy	Artweeks*	●●●○		◆	◆
	Develop mechanisms for recording and collating information on the economic impact of the arts in the city.	A Vibrant & Inclusive Economy	OCC* Oxford Inspires* Arts Partners	●●○○		◆	◆
	Increase support and encourage development of small creative industries and clusters.	A Vibrant & Inclusive Economy	OCC* Oxford Inspires*	●●○○		◆	◆

Primary Aim 2 – Engage more people with diverse and accessible arts.

	Action	Community Strategy Theme	Lead Agency* / Key Partners	Resources	04/05	05/06	06/07
2.1	We will work to support and develop a diverse programme of arts activity for residents and visitors in the city.						
	Sustain levels of core investment in the programme of arts activity.	Active & Healthy Communities A Vibrant & Inclusive Economy	OCC* Arts Partners	●●●●	◆	◆	◆
	Facilitate the co-ordination of programme planning across Arts Partners.	Active & Healthy Communities A Vibrant & Inclusive Economy	OCC* Arts Partners	●●●●	◆	◆	
	Implement an online forward-planning / anti-clash diary to assist with programming arts activity, as a development of the current <i>OxfordArts.Info</i> system.	Active & Healthy Communities A Vibrant & Inclusive Economy	OCC*	●●●●	◆	◆	
	Sustain and develop further opportunities for artists of national and international importance to contribute to the cultural life of the city.	Active & Healthy Communities A Vibrant & Inclusive Economy	MAO* Pegasus* Playhouse*	●●●○	◆	◆	◆
	Increase the programme of arts activity through the <i>Evolving City</i> festival in 2005.	Active & Healthy Communities A Vibrant & Inclusive Economy	Oxford Inspires* Arts Partners Cultural organisations	●●●●	◆	◆	
	Improve opportunities to promote the work of Black and Minority Ethnic (BME) artists, including through the Multi-cultural Arts Showcase as part of <i>Evolving City</i> in 2005.	A Vibrant & Inclusive Economy Active & Healthy Communities Opportunities for Life	OCC* Oxford Inspires* Arts Partners	●●●○		◆	◆
	Sustain and develop opportunities to promote and showcase the breadth and depth of dance activity across the city, and strengthen partnerships with providers of dance participation at a community level.	Active & Healthy Communities A Vibrant & Inclusive Economy	OCC-DD* Pegasus Playhouse Oxford Youth Dance	●●●○	◆	◆	◆
	Further develop the programme of arts activity through the planned <i>Oxfordshire International</i> festival in 2007.	Active & Healthy Communities A Vibrant & Inclusive Economy	Oxford Inspires* Arts Partners Cultural organisations	●○○○		◆	◆

	Action	Community Strategy Theme	Lead Agency* / Key Partners	Resources	04/05	05/06	06/07
2.2	We will support schemes to develop new audiences for the arts, particularly amongst people who currently feel excluded.						
	Implement a more targeted concession scheme, with much lower ticket prices targeted at those who truly need it, as an extension of the current <i>SLICE</i> scheme.	Active & Healthy Communities A Vibrant & Inclusive Economy	OCC* Arts Partners	●●●○		◆	
	Increase audiences for disabled artists amongst disabled and non-disabled members of the public, through the <i>Synergy</i> festival.	Active & Healthy Communities A Vibrant & Inclusive Economy	ITHACA* Pegasus	●●●●		◆	
	Increase opportunities for older people in residential care and day centres to access quality visual and performing arts.	Active & Healthy Communities A Vibrant & Inclusive Economy	ITHACA* OCM* OTTC*	●●○○		◆	◆
	Increase audiences for youth arts amongst young people and the general public, particularly through the <i>2005 Youth Arts Festival</i> .	Opportunities for Life Active & Healthy Communities	OYAP* OCC-DD Pegasus Youth arts providers Oxon CC	●●●●		◆	
	Increase access to arts organisations by families, through specific projects for young people, by the provision of training and advice to cultural organisations on Family Friendly practice, and by promoting Oxford as Family Friendly.	Opportunities for Life Active & Healthy Communities	OFFAP* Oxford Inspires* Oxon CC	●●●○	◆	◆	◆
	Increase audiences and engagement with quality national and international visual and performing arts.	Active & Healthy Communities A Vibrant & Inclusive Economy	MAO* Pegasus* Playhouse*	●●●○	◆	◆	◆
2.3	We will encourage high quality arts activity in non-arts spaces and out from the city centre.						
	Sustain and develop a programme of theatre in non-arts community spaces out of the city centre, particularly targeting audiences who might not otherwise engage with the arts.	Active & Healthy Communities A Vibrant & Inclusive Economy	OTTC*	●●●○	◆	◆	◆

	Action	Community Strategy Theme	Lead Agency* / Key Partners	Resources	04/05	05/06	06/07
	Develop a series of dance, music, theatre and cross art-form events in outdoor and non-arts spaces.	Active & Healthy Communities A Vibrant & Inclusive Economy	OCC-DD* OCM* OVADA* Playhouse* Botanic Gardens	●●●○	◆	◆	
	Develop further opportunities for screening local films and international features in outdoor spaces, particularly through the <i>Summer Screen</i> festival.	Active & Healthy Communities A Vibrant & Inclusive Economy	OFVM* Screen South	●●○○	◆	◆	◆
	Sustain and develop open studios programme showcasing visual arts and crafts across the city.	Active & Healthy Communities A Vibrant & Inclusive Economy	Artweeks*	●●●●	◆	◆	◆
	Sustain and develop local community festivals, linked to a wider festivals programme, particularly securing the future of <i>Cowley Road Carnival</i> .	Active & Healthy Communities A Vibrant & Inclusive Economy	OCC* Oxford Inspires* East Oxford Action Other community groups	●●●○	◆	◆	◆
	Increase Pegasus' outreach activity during the organisation's closure and displacement period for redevelopment.	Active & Healthy Communities A Vibrant & Inclusive Economy	Pegasus*	●●○○		◆	◆
2.4	We will work to develop more opportunities for participation in the arts, particularly amongst people who currently feel excluded.						
	Increase opportunities and encouragement for those on low incomes to participate in the arts through free activities and social support.	Active & Healthy Communities A Vibrant & Inclusive Economy	Fusion* Pegasus*	●●●○	◆	◆	◆
	Encourage community involvement and participation in the arts from refugees, asylum seekers, homeless people and other marginalised groups, through the <i>DigArt</i> , <i>In-tent-CITY</i> and <i>Pulse</i> programmes.	Active & Healthy Communities Opportunities for Life A Vibrant & Healthy Economy	Fusion*	●●○○	◆	◆	◆

	Action	Community Strategy Theme	Lead Agency* / Key Partners	Resources	04/05	05/06	06/07
	Increase participatory opportunities across diverse communities through cultural projects developed in strategic partnership with other community development and regeneration initiatives.	Active & Healthy Communities Opportunities for Life A Vibrant & Healthy Economy	Oxford Inspires*	●●●○	◆	◆	◆
	Facilitate networking amongst local participatory arts organisations, and develop a series of joint participatory arts projects.	Active & Healthy Communities A Vibrant & Inclusive Economy	PAN*	●●○○		◆	
	Develop Taster Days of Dance / Dance Weekends, embracing the rich diversity of dance in Oxford	Active & Healthy Communities Opportunities for Life A Vibrant & Inclusive Economy	OCC-DD* Pegasus	●●○○		◆	◆
2.5	We will increase opportunities for young people to engage with professional artists and arts activity.						
	Establish a series of participatory arts workshops aimed at engaging disadvantaged and hard-to-reach young people (and their families).	Active & Healthy Communities Opportunities for Life	OFFAP*	●●○○	◆	◆	◆
	Engage young people with artists in identifying opportunities for public art and art intervention in neglected areas of the city.	Active & Healthy Communities A Better Living Environment	Fusion* MAO Oxon CC	●●○○		◆	
	Increase collaborative work across theatre and dance organisations working with young people in the city (and county).	Opportunities for Life Active & Healthy Communities	OYAP* OCC-DD Pegasus Playhouse Other youth theatres Youth dance orgs.	●●○○	◆	◆	◆
	Establish <i>Summer Screen</i> , an annual festival of film and digital media for young people, and provide opportunities for them to work with professionals from the sector.	Opportunities for Life Active & Healthy Communities	OFVM* Fusion MAO OCC-DD Pegasus Screen South	●●○○	◆	◆	◆

	Action	Community Strategy Theme	Lead Agency* / Key Partners	Resources	04/05	05/06	06/07
	Increase opportunities for young people to work with professional artists through, Pegasus and Oxford Youth Theatre provision, the 2005 Youth Arts Festival and further pilot projects.	Opportunities for Life Active & Healthy Communities	OYAP* Pegasus*	●●●○	◆	◆	◆
	Work to establish a County Youth Dance Co-ordinator	Opportunities for Life Active & Healthy Communities	Oxon LA's* OCC-DD OYAP	●○○○		◆	
2.6	We will work to consolidate and develop the promotion of arts activity across the city, and promote the city as a contemporary cultural destination.						
	Establish a strategic arts marketing group.	A Vibrant & Inclusive Economy	MAO* OCC* Oxford Inspires* Arts organisations	●●●●	◆		
	Increase the number of managed poster sites to promote cultural activity and reduce the need for fly-posting around the city.	A Vibrant & Inclusive Economy A Better Living Environment	OCC* Oxford Inspires Arts organisations	●●○○	◆	◆	
	Establish a working group to develop sustainable approaches to on-street promotion and celebration (e.g. banners, Xmas lights, etc.)	A Vibrant & Inclusive Economy A Better Living Environment	OCC* Oxon CC	●●○○	◆	◆	
	Establish a central database of arts activity through the development of the current <i>OxfordArts.Info</i> email bulletin.	A Vibrant & Inclusive Economy	OCC* Arts Partners	●●●●	◆	◆	
	Sustain and develop the promotion of Oxford produced work nationally and internationally, promoting the city as a cultural destination.	A Vibrant & Inclusive Economy	OCC* Pegasus* Playhouse*	●●●○	◆	◆	◆
	Increase cultural tourism, primarily through the development of collaborative festivals programmes in 2005 and 2007.	A Vibrant & Inclusive Economy	Oxford Inspires*	●●●● (2005) ●○○○ (2007)	◆	◆	◆
	Increase promotion of Oxford's diverse and innovative contemporary culture, as well as its heritage.	A Vibrant & Inclusive Economy	OCC* Oxford Inspires*	●●●○	◆	◆	◆

Primary Aim 3 – Use the arts to transform lives and build communities

	Action	Community Strategy Theme	Lead Agency* / Key Partners	Resources	04/05	05/06	06/07
3.1	We will work with local communities to ensure we address the needs of local people.						
	Work with local people to identify cultural priorities for the Area Action Plans in each City Council area.	Opportunities for Life Active & Healthy Communities	OCC* Oxford Inspires	●●●●	◆		
	Investigate ways of using the arts to engage people with local decision-making.	Opportunities for Life	OCC*	●●○○		◆	◆
	Develop a community arts training programme to empower communities to devise and initiate their own arts projects.	Active & Healthy Communities Opportunities for Life	Oxon LA's* ACE, SE Arts Partners	●●●○		◆	◆
3.2	We will build on the successes of arts projects tackling key areas of social exclusion, and work towards ensuring that these factors do not deter people from engaging with the arts.						
	Increase opportunities for disabled people to engage with the arts, some for the first time, through the <i>Synergy</i> programme.	A Vibrant & Inclusive Economy Opportunities for Life	ITHACA*	●●●●	◆	◆	
	Provide a suitable and safe environment for vulnerable young women to explore their creativity, and build social connections and confidence, through the <i>Voyage</i> programme.	Active & Healthy Communities Opportunities for Life	Fusion* Asylum Welcome Flex	●●●●	◆	◆	
	Bring together people from culturally diverse backgrounds to explore their creative skills and promote understanding between diverse cultures, through continuation of the <i>Threads</i> programme.	Active & Healthy Communities Opportunities for Life	Fusion*	●●○○	◆	◆	◆
	Establish the innovative <i>Arts on Estates</i> programme as part of the <i>Evolving City</i> festival, and seek to ensure its long-term sustainability.	Active & Healthy Communities Opportunities for Life A Vibrant & Inclusive Economy	Oxford Inspires* OCC Regen Arc SEEDA	●●○○		◆	◆

3.3	We will continue to support and develop arts projects that enable people to acquire new skills.						
	Sustain and develop accredited and non-accredited training in film and digital media.	Opportunities for Life	OFVM* Ab'don + Witney College BBC	●●●●	◆	◆	◆
	Signpost and expand opportunities for young people to acquire skills and qualifications in dance, theatre and stagecraft.	Opportunities for Life	OCC-DD Pegasus Playhouse	●●●○		◆	◆
	Signpost and expand pathways for young people to acquire skills and qualifications in film, music, dance and digital media.	Opportunities for Life	Fusion OCC-DD OCM OFVM OYAP	●●●○		◆	◆
3.4	We will continue to support arts programmes to provide disenfranchised people with new opportunities.						
	Provide opportunity for disabled people to acquire transferable employment skills in an arts context, through the <i>Synergy</i> festival.	Opportunities for Life A Vibrant & Inclusive Economy	ITHACA*	●●●●		◆	
	Sustain and develop projects for young people at risk to benefit from new opportunities in the arts, particularly through music technology.	Opportunities for Life Safer Communities	Fusion* OYAP* OCC- DD	●●●○	◆	◆	◆
	Sustain and develop film and digital media facilities that offer a progression route for people from disenfranchised groups to gain skills and go on to work in the industry.	Opportunities for Life A Vibrant & Inclusive Economy	OFVM* Ab'don + Witney College Screen South Local industry	●●●●	◆	◆	◆
	Sustain and develop projects for homeless people to express themselves and acquire new and transferable skills, through arts based projects.	Opportunities for Life Safer Communities	Fusion* OYAP*	●●●○	◆	◆	◆

3.5	We will work with other partners to build on the success of arts based approaches to improving health and promoting healthy living.						
	Build on the success of Oxford's first <i>Arts + Health</i> walk by developing opportunities for art along other health walks in the city.	A Better Living Environment Active & Healthy Communities	Fusion* Primary Care Trust	●○○○		◆	◆
	Develop projects using the arts to improve participants' physical and mental health.	Active & Healthy Communities	OCC* ITHACA* OCC-DD Local NHS trusts Oxon CC	●●○○		◆	◆
	Develop projects to involve artists in the enhancement of the health environment.	A Better Living Environment Active & Healthy Communities	Local NHS trusts* OCC* Primary Care Trust	●●○○		◆	◆
	Sustain and develop dance projects that engage people of all ages, particularly the elderly and intergenerational work.	Active & Healthy Communities	OCC-DD* Oxford Dance Forum	●●○○	◆	◆	◆
	Develop plans for the design and realisation of suitable spaces for dance and health + fitness usage within the new Pegasus Theatre building.	Active & Healthy Communities	Pegasus* Community providers	●●○○	◆	◆	
3.6	We will develop a programme of permanent artwork and temporary interventions in public spaces around the city.						
	Agree and implement supplementary planning guidance for developer contributions to Public Art.	A Better Living Environment	OCC*	●●●●	◆	◆	
	Complete the <i>inSite</i> participatory public art programme and investigate further participatory public art projects.	A Better Living Environment Opportunities for Life Active & Healthy Communities	Fusion*	●●●●	◆	◆	
	Identify opportunities for artists to work in the public realm as part of the redevelopment of the West End.	A Better Living Environment A Vibrant & Inclusive Economy	OCC*	●●●●	◆	◆	

	Develop new opportunities for local artists to work in the public realm, and establish the framework for a programme of temporary public artwork in East Oxford, and elsewhere.	A Better Living Environment A Vibrant & Inclusive Economy	Fusion* OVADA*	●●○○		◆	◆
3.7	We will investigate further ways in which artists can contribute to the design and development of the city.						
	Engage artists to work with architects in the design of the new Pegasus Theatre building, and in the creation of permanent artwork within the building's spaces.	A Better Living Environment Active & Healthy Communities A Vibrant & Inclusive Economy	Pegasus*	●●○○	◆	◆	
	Involve artists in raising aspiration for the future development of the city, particularly through <i>Oxford 2015</i> .	A Better Living Environment Active & Healthy Communities	MAO* Oxford Inspires*	●●●○		◆	
	Expand opportunities for artists to work with the local authorities on public realm design.	A Better Living Environment A Vibrant & Inclusive Economy	OCC* Oxon County Council Fusion OVADA	●●○○		◆	◆
	Involve artists in raising aspirations for the development of Bonn Square, and in its subsequent redesign.	A Better Living Environment	OCC* Oxford Inspires	●●○○		◆	◆

Delivery

	Action	Community Strategy Theme	Lead Agency* / Key Partners	Resources	04/05	05/06	06/07
	Annual review of the Arts Strategic Plan action plan.	n/a	OCC*	●●●●	◆	◆	◆
	Adoption of Dance Development Plan.	n/a	OCC* OCC-DD*	●●●●	◆		
	Formalisation of music development partnership and adoption of Music Development Plan.	n/a	OCC* OCM*	●●●○	◆	◆	
	Formalisation of visual arts development partnership and adoption of Visual Arts Development Plan.	n/a	OCC* OVADA*	●●●○	◆	◆	
	Support Oxfordshire Youth Arts Partnership through transition to independence from Oxon local authorities, and formalise youth arts development partnership and Youth Arts Development Plan.	n/a	OCC* OYAP*	●●○○	◆	◆	
	Review the need and potential for further local arts development partnerships, in particular for Literature and BME arts.	n/a	OCC*	●○○○		◆	
	Review and regularise strategic cultural development partnership.	n/a	OCC* Oxford Inspires* Oxon CC* Universities* ACE, SE	●○○○		◆	◆
	Review and development of Arts Strategic Plan	n/a	OCC*	●●●●			◆
	Review and development of Dance Development Plan	n/a	OCC*	●●●●			◆